## 10.1287/POMS.1070.0006ec

## **Appendix: Measurement Scales**

Constructs and Scale Items	Source	
Perceived eSDS Process		
eSDS1. The website was difficult to navigate through.	New item	
eSDS2. The number of choices at each step of the process doesn't	New item	
need to be changed.		
eSDS3. The website ordering process wasn't complicated.	New item	
eSDS4. I did not experience any errors (e.g., web pages that did	Adapted from Roth and	
not load the first time).	Jackson (1995)	
eSDS5. I had trouble finding what I was looking for on the	New item	
website.		
eSDS6. The entire process of searching and buying took a	New item	
reasonable amount of time.		
Service Value		
VAL1. Using the website was a waste of my time.	New item	
VAL2. The service provided through the website was very	New item	
efficient.		
VAL3. The website required a lot of effort to use.	New item	
VAL4. I was treated fairly.	New item	
VAL5. Very little thought was required to use this website.	New item	
VAL6. The website doesn't provide value.	Brady and Cronin (2001)	
Perceived Ease of Use		
EOU1. The user of the website has to be skillful to use the website.	Davis (1989)	
EOU2. The user does not have to be knowledgeable in order to use	New item	
the site.		
EOU3. Using this website was easy.	Davis (1989)	
EOU4. The user needs to be a frequent web user.	New item	
EOU5. My interaction with the website was clear and	Davis (1989)	
understandable.		
EOU6. A user does not need specific knowledge about the	New item	
company in order to use the website.		
Perceived Control		
PC1. The website limited what I could do.	Adapted from Seyal et al.	
	(2002)	
PC2. I felt in control at each step and could determine the outcome	Koufaris (2002)	
of the online process.		
PC3. To use the website, I had to input unnecessary information,	Koufaris (2002)	
which was confusing.		
PC4. I felt frustrated at the process of searching and buying.	Koufaris (2002)	
PC5. At the website, I could do what I wanted to when I wanted to.	Adapted from Seyal et al.	

	(2002)	
PC6. The website wasn't complicated to use.	New item	
Interactivity		
INT1. Sufficient guidelines were provided.	New item	
INT2. Careful instructions were provided.	New item	
INT3. I always knew what information I needed to provide.	New item	
INT4. The website allows good two-way communication.	Merrilees (2002)	
INT5. Interaction with customer service rep through email or	Merrilees (2002)	
phone is necessary so my question can be answered quickly.		
INT6. Interaction with other customers through chat rooms is	New item	
beneficial.		
<b>Customer Satisfaction</b>		
SAT1. Using the website pleased me.	Oliver and Swan (1989)	
SAT2. I was content with the procedures for using the website.	Oliver and Swan (1989)	
SAT3. I was very unhappy with the online experience.	Oliver and Swan (1989)	
SAT4. The website did an excellent job for me.	Oliver and Swan (1989)	
SAT5. It is a poor choice to use this website.	Oliver and Swan (1989)	
SAT6. I would never use this website again.	McKinney et al. (2002)	

Table 1. Questionnaire Items and Corresponding Factor Loadings from the Rotated Factor Pattern Matrix

	Factor					
	1	2	3	4	5	6
Questionnaire Item	Customer Satisfaction	Perceived eSDS Process	Service Value	Ease of Use	Perceived Control	Interactivity
SAT1	.714					
SAT2	.563					
SAT3	.926					
SAT4						
SAT5	.548					
SAT6	.750					
VAL1	.886					
VAL2	.549					
VAL3			.681			
VAL4			.590			
VAL5						
VAL6			.469			
EOU1				.713		
EOU2				.829		
EOU3				.721		
EOU4						
EOU5				.586		
EOU6				.474		
PC1					.546	
PC2					.721	
PC3					.603	
PC4	.650					
PC5					.820	
PC6					.020	
INT1						
INT2						
INT3					.508	
INT4					.500	.711
INT5						.904
INT6						.450
eSDS1		.785				. 100
eSDS1		.679				
eSDS3		.655				
eSDS3 eSDS4		.000	.729			
eSDS5		.500	.1 23			
eSDS5 eSDS6		.600				

Note: N=149.

Table 2. Summary Statistics and Cronbach's Alpha for All Scales

Construct	Mean	S.D.	Cronbach's Alpha	
Customer Satisfaction	4.89	1.20	0.869	
(SAT1, SAT2, SAT3, SAT5, SAT6)	4.09	1.20	0.809	
Perceived Control	4.66	1.07	0.686	
(PC1, PC2, PC3, PC5)	4.00	1.07	(0.770 without PC3)	
Ease of Use	6.47	1.49	0.766	
(EOU1, EOU2, EOU3, EOU5)	0.47	1.49	0.700	
Service Value	5.39	1.10	0.629	
(VAL3, VAL4, VAL6)	3.39	1.10	0.029	
Interactivity	6.89	2.07	0.739	
(INT4, INT5)	0.89	2.07	0.739	
Perceived eSDS Process	4.54	1.35	0.824	
(eSDS1, eSDS2, eSDS3, eSDS5, eSDS6)	4.34	1.33	0.624	

**Table 3. Standardized Factor Loadings for the Measurement Model** 

Item Description	Factor Loading For Revised Model
F1: Customer Satisfaction	
SAT1	.747
SAT2	.729
SAT3	.640
SAT5	.854
SAT6	.803
F2: Perceived eSDS Process	
ESDS1	.578
ESDS2	.521
ESDS3	.663
ESDS5	.838
ESDS6	.862
F3: Service Value	
VAL3	.462
VAL4	.550
VAL6	.775
F4: Ease of Use	
EOU1	.735
EOU2	.533
EOU3	.831
EOU5	.580
F5: Perceived Control	
PC1	.822
PC2	.780
PC5	.589
F6: Interactivity	
INT4	.899
INT5	.651

Note. All loadings are significant at the .001 level.

**Table 4. Fit Indices for the Structural Model** 

Criteria	Guidelines	M <sub>t</sub> : Theoretical	M <sub>r</sub> :
	Bryne (1998)	Model	<b>Revised Model</b>
$\chi^2$ (df)	Small	20.034 (6)	7.516 (5)
p-value	Large	0.003	0.185
CFI	> 0.90	0.947	0.993
RMSEA	< 0.08	0.126	0.058
NFI	>0.90	.929	0.979
GFI	>0.90	.954	0.984
AGFI	> 0.80	0.840	0.932